

## SPECIFIC COLLABORATION AGREEMENT

*Fordham University*

*And*

*Pontifical University Comillas  
University of Deusto  
University of Ramon Llull*

### HEREBY DECLARE

That the University of Ramon Llull, the University of Deusto, and the Pontifical University Comillas have agreed to form a strategic partnership (URL-UD-UPCO) with the aim of transforming their university institutions into an International Campus for Excellence within the framework of the Spanish Ministry of Education Call 2009 for the Evaluation and Qualification of Projects for Conversion into International Campuses for Excellence, having manifested expressly the will to join the said call.

That for this reason, the University of Ramon Llull, the University of Deusto, and the Pontifical University Comillas signed on May, 26<sup>th</sup> 2010, a MEMORANDUM OF AGREEMENT on the basis of which they would draft a Strategic Conversion Plan for the International Campus of Excellence and present the said project to the 2009 Call by the Spanish Ministry of Education.

That during the months of May, June and July of 2010, the three universities elaborated the Strategic Conversion Plan for International Campus of Excellence whereby interested university institutions would be invited to integrally participate in one or various components of the plan.

In light of the shared and Mission and Vision with the following universities and the existence of past projects as well as their tradition for academic excellence, Fordham University has accepted the invitation to collaborate with the University of Ramon Llull, the University of Deusto, and the Pontifical University Comillas of the Aristós Campus Mundus Project in the development of certain areas of the Strategic Conversion Plan for the International Campus of Excellence, especially in relation to the area of R+D+I (Research, Development and Innovation).

In light of the aforementioned, the signatories,

### HEREBY AGREE

that

1. The participating institutions in the activities of R+D+I will develop the corresponding research groups in these areas, as well as other activities encompassing staff or professorial exchange and/or joint training programmes.

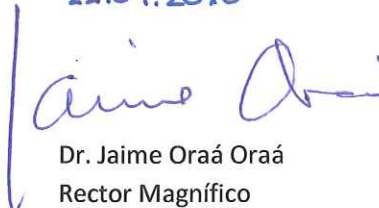
2. The Strategic Conversion Plan establishes collaborative scientific activities around *Focus Areas* and is comprised of specialized thematic areas open to multidisciplinary research and action designed to respond to concrete social challenges.
3. The five (5) focus areas have been determined based on the over-all research quality of the research clusters of the University of Ramon Llull, the University of Deusto, and the Pontifical University Comillas and their proven record in R+D+I in consonance with the same tradition of excellence of Fordham University and present social demands.
4. The five areas include the following:
  - **Social Change and Social Innovation: Migrations, Humanitarian Action, and Human Rights, Ethics, etc.**
  - **Management and Social Responsibility**
  - **Education: Innovation, Competencies and Values**
  - **Health , Bio-Science and Psychology**
  - **Energy and Sustainability**
5. An official timetable in order to monitor the partnership activities and deliverables will be drawn up in accordance with the Call issued by the Spanish Ministry of Education. The said calendar will be attached in the Annex, be assessed and be duly agreed upon by the consortium partners.
6. The activities agreed upon within the framework of the Strategic Conversion Plan will be reviewed by an Overall Supervisory Committee comprised of one official representative from each of the six university institutions.

This Specific Collaboration Agreement is hereby entered into by the following signatories on the date and place hereto specified:

For  
 Fordham University  
 Bronx, New York, USA  
 13.09.10

  
 Rev. Joseph M. McShane, S.J.  
 President

For  
 University of Deusto  
 Bilbao, Spain  
 22.09.2010

  
 Dr. Jaime Oraá Oraá  
 Rector Magnífico

For  
 Pontifical University Comillas 28.09.10

  
 Dr. José Ramón Busto Saiz  
 Rector Magnífico

For  
 University of Ramon Llull

  
 Dra. Esther Giménez-Salinas i Colomer  
 Rectora Magnífica

4-8-2010